July 22, 2021

Subject: Fiscal Year 2022 Budget

Dear City Council:

Today, I submit to you the 2022 budget for your consideration. The proposed 2022 budget is focused on priorities that, guided by the One Sioux Falls framework, will meet our community’s needs by “taking care of today for a better tomorrow,” which is our citywide vision statement. The proposed 2022 budget reflects an emphasis on workforce, public safety, and sustainable, smart growth — areas of particular importance in Sioux Falls considering our current economic and social landscape.

Also reflected in the proposed budget are strategic, long-term investments and thoughtful use of taxpayer dollars to allow us to continue delivering quality services to residents, businesses, and visitors. Along with those essential services, we are investing in the recreational and cultural amenities of our community that characterize the essence of our identity and continue to make Sioux Falls the best place to live, work, and play.

Financial responsibility over past decades has positioned us well to move community investments forward. The 2022 budget reflects priorities based around the One Sioux Falls framework of engaging people, investing in the public safety and health of our residents and community, promoting access to housing, developing a workforce that strengthens our growing economy, and championing innovation and foundational growth.

Safety and Health: Public safety is a fundamental component of the One Sioux Falls framework. The goal of the Safety and Health tenet is to provide a safe community for the health and well-being of our residents. In the 2022 budget, that goal is reflected in our investment in expanding support for Metro Communications. Our dispatching partners in the public safety system are critical to getting our first responders to residents and visitors in need of help. It is vital that during times of increased volume and high-stress incidents, our front line dispatchers have quality resources to support their decision making.

We are also continuing to invest in The Link community triage center, which has been helping to address a critical service need in our community for people living with mental health and substance abuse challenges since opening on June 1. Our work continues to ensure residents are receiving the appropriate level of care, in the right setting. The Link is on track to meet and exceed performance expectations.

Innovation and Foundational Growth: In 2022, we are continuing our commitment to invest in our roadway network. Projected street rehabilitation and reconstruction for 2022 includes more than 700 blocks. Arterial street improvement projects in 2022 include expansion of Tallgrass Avenue from 74th Street to 85th Street, beginning a multi-year expansion of Marion Road from Foundation Court north to County Highway 130, and expansion of the 41st Street and Sycamore Avenue intersection. Work on the Minnesota Avenue corridor will continue in 2022 with reconstruction of Minnesota Avenue from south of Russell Street to 2nd Street. Our Downtown Area Reconstruction Program will focus on reconstruction of Phillips Avenue from 8th Street to 10th Street. The 6th Street and Big Sioux River bridge reconstruction will also begin in late 2022.
Additional work will include reconstruction of the interchange at 41st Street and Interstate 29, along with improvements to Arrowhead Parkway at the Six Mile Road Intersection and to Cliff Avenue from 49th Street to 57th Street. Our continued investment in our roadway network has allowed us to retain a high pavement condition rating of 70. These results reflect the importance of consistent, long-term investments in our streets.

In 2022, we will continue expanding the City's wastewater system and treatment facility, a project that will allow us to serve the City and region's growing population for decades. We are also investing in a new water collector well — the first new well since 2010. The anticipated yield will be 1.5 million gallons per day and will help us continue to provide water to our growing community.

As the City continues to roll out strategic asset management software, it is also essential to have a prioritized and coordinated approach to maintaining, improving, and expanding our existing facilities to keep up with growth. This budget reflects a continued commitment in investing in technology to do business better and a commitment to maintaining and improving our facilities to ensure the best work environments and user experiences.

**Accessible Housing:** While we celebrate our many recent economic development announcements, the need for intentional focus and investment into housing becomes even more important. Our investment in the Housing Fund is an important step to providing the capacity and flexibility to partner with the community to address unmet housing needs. Through collaboration and partnership with the private and non-profit sectors, we will leverage all resources to meet our evolving demands.

**Workforce Development:** Another key element to keeping pace with growth is making intentional and strategic additions to department staffing. Our growth in population and geographic footprint requires our organization to add personnel and support the high-quality services provided throughout the community. The 2022 budget includes funding for 23 new full-time positions, five that are solely dedicated to public safety. The budget also includes an increase for part-time wage adjustments for the Parks & Recreation and Siouxland Libraries departments. This increase will help address the market competitiveness of these positions as well as the recruitment and retention of part-time employees.

We're also continuing to invest in our residents with additions to our cultural and recreational amenities, including renovation of the McKennan Park Bandshell in partnership with the surrounding neighborhood, new Hayward Park Improvements, and the community’s first Fitness Court along the bike trails at Rotary Park. Exciting developments are also taking place downtown in the Jacobson Plaza at Falls Park. This public-private partnership will feature our parks systems’ first-ever refrigerated ice ribbon and inclusive playground.

**Engaging People:** As an organization, the City will continue to focus on strengthening workplace culture. We know that organizations with positive workplace culture have engaged employees. While this is important at all times in an organization, it is currently even more important as we work diligently to address the growth demands of today and plan for the innovative solutions our community will need tomorrow. Mentoring is a powerful way to invest in people that also contributes to employee engagement. Our new employee mentoring program called The Path will support career and personal development. Mentorship has many forms, and we're also continuing our mentorship focus community-wide through the Sioux 52 Mentoring Initiative. And to ensure we are investing in the next generation of Sioux Falls leaders, this fall we are starting a Mayor’s Youth Council to proactively engage our youth.

In the upcoming weeks, we will share additional information about these programs and other items in the budget with the Council and the public. In advance of those conversations, I hope you have the chance to review the proposed budget, and I look forward to our discussions as we plan for 2022.

Best regards,

Paul TenHaken
Mayor
THE CITY BUDGET
The City budget is divided into three types of expenses: operating, capital, and internal service. Operating expenses are the day-to-day expenses necessary to keep services running smoothly. Capital expenses are the large investments focusing on replacement, rehabilitation, and expansion of infrastructure and equipment. Internal service expenses are used to account for and fund employee benefits, insurance, City-wide fleet, centralized building management, and hardware/software technology.

The total City budget for 2022 is $654.2 million.

REVENUE SOURCES
When thinking about how the City is funded, most people think about taxes. While taxes make up a large part of the budget, there are actually multiple revenue sources that fund City services. Total revenue is $659.6 million.

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taxes</td>
<td>$259.8M</td>
</tr>
<tr>
<td>Charges for Goods &amp; Services</td>
<td>$163.5M</td>
</tr>
<tr>
<td>Other Financing (SRF Loans)</td>
<td>$87.8M</td>
</tr>
<tr>
<td>Investments &amp; Interest Earnings</td>
<td>$56.9M</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>$35.5M</td>
</tr>
<tr>
<td>Contributions</td>
<td>$26.9M</td>
</tr>
<tr>
<td>Transfers in</td>
<td>$11.1M</td>
</tr>
<tr>
<td>Licenses, Permits, Misc. (Assessments, Rentals, Fines)</td>
<td>$18.1M</td>
</tr>
</tbody>
</table>

BUDGET BREAKDOWN BY SERVICE

<table>
<thead>
<tr>
<th>Service</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Water Reclamation</td>
<td>$144.7M</td>
</tr>
<tr>
<td>Highways &amp; Streets</td>
<td>$102.9M</td>
</tr>
<tr>
<td>Public Safety &amp; Health</td>
<td>$97.6M</td>
</tr>
<tr>
<td>Culture &amp; Recreation</td>
<td>$48.3M</td>
</tr>
<tr>
<td>Planning &amp; Development</td>
<td>$23.5M</td>
</tr>
<tr>
<td>General Government</td>
<td>$21.4M</td>
</tr>
<tr>
<td>Transit</td>
<td>$16.9M</td>
</tr>
<tr>
<td>Tax Supported Debt Service</td>
<td>$181.1M</td>
</tr>
<tr>
<td>Power &amp; Distribution</td>
<td>$8.1M</td>
</tr>
<tr>
<td>Parking</td>
<td>$3.2M</td>
</tr>
<tr>
<td>Sanitary Landfill</td>
<td>$1.6M</td>
</tr>
<tr>
<td>Arrowhead Pkwy. (6 Mile Rd. Intersection) Improvements</td>
<td>$44.4M</td>
</tr>
<tr>
<td>23 New Fulltime Positions</td>
<td>$44.4M</td>
</tr>
<tr>
<td>4 New Police Officers</td>
<td>$44.4M</td>
</tr>
<tr>
<td>The Link</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Housing Fund</td>
<td>$44.4M</td>
</tr>
<tr>
<td>American Rescue Plan Grants</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Centralized Facilities Improvements</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Investing in Technology</td>
<td>$44.4M</td>
</tr>
<tr>
<td>McKennan Park Bandshell</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Jacobson Plaza</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Hayward Park Improvements</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Rotary Park Fitness Court</td>
<td>$44.4M</td>
</tr>
<tr>
<td>Water Reclamation Facility Expansion</td>
<td>$44.4M</td>
</tr>
<tr>
<td>New Water Collector Well</td>
<td>$44.4M</td>
</tr>
</tbody>
</table>
## 2022 General Fund Overview

The 2022 budget for the City’s primary operating fund, the General Fund, is $199.3 million, up $13.7M or 7.4%. This fund provides the essential operating services of the City, including fire and police, highways and streets, parks and recreation, public health, and public libraries.

### 2022 General Fund Expenditures by Departments

<table>
<thead>
<tr>
<th>Department</th>
<th>Expenditure</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Police</td>
<td>$44.8M</td>
<td>22%</td>
</tr>
<tr>
<td>Fire</td>
<td>$32.6M</td>
<td>16%</td>
</tr>
<tr>
<td>Highways &amp; Streets</td>
<td>$29.4M</td>
<td>15%</td>
</tr>
<tr>
<td>Parks &amp; Rec</td>
<td>$22.9M</td>
<td>11%</td>
</tr>
<tr>
<td>Public Health</td>
<td>$17.1M</td>
<td>9%</td>
</tr>
<tr>
<td>General Government</td>
<td>$21.4M</td>
<td>11%</td>
</tr>
<tr>
<td>Planning &amp; Development</td>
<td>$12.7M</td>
<td>6%</td>
</tr>
<tr>
<td>Library</td>
<td>$9.3M</td>
<td>5%</td>
</tr>
<tr>
<td>Transfers (Transit, Housing)</td>
<td>$9.2M</td>
<td>5%</td>
</tr>
</tbody>
</table>

### General Fund Budget Highlights

- $3.6M Fulltime Wage and Benefit Adjustments
- $0.8M Part-time Adjustments
- $0.4M New Police Officers (4)
- $1.0M New Fulltime Positions (13)
- $1.7M The Link (offset with grant)
- $1.7M Health Program Support (offset with grant)
- $1.5M Centralized Facilities
- $0.6M McKennan Park Bandshell (offset with contribution)
- $0.5M Technology
- $0.4M Housing Fund
- $0.3M Transit
- $0.3M Parks Maintenance
- $0.3M Metro 911 Support
- $0.2M Additional Asphalt and Traffic Supplies

### Total General Fund Sources: $194.6M

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Tax</td>
<td>$73.9M</td>
<td>38%</td>
</tr>
<tr>
<td>Sales Tax</td>
<td>$76.5M</td>
<td>39%</td>
</tr>
<tr>
<td>Other</td>
<td>$44.2M</td>
<td>23%</td>
</tr>
</tbody>
</table>

### Where Does the City Tax Revenue Go?

- **Highways & Streets**: $73.9M (38¢)
- **Public Safety**: $76.5M (26¢)
- **Culture & Recreation**: $44.2M (15¢)
- **General Government**: $32.6M (16¢)
- **Plan, Dev & Housing**: $21.4M (8¢)
- **Sales Tax**: $29.4M (5¢)
- **Debt Service**: $29.4M (5¢)
- **Public Health**: $17.1M (6¢)
- **Transit**: $9.2M (2¢)
## 2022 Service Outcomes

### Public Safety & Health

#### Fire
Protect lives and property from fires and other emergencies and provided life safety education.

- **Maintain Percentage of Property Saved During a Fire**
  - 2019: 98.6%
  - 2020: 99.1%
  - 2021: 98.0%

- **Respond to 90% of Emergency Calls in 9:37 Min.**
  - 2019: 9:51 min.
  - 2020: 9:42 min.
  - 2021: 9:37 min.
  - Note: Total response time includes dispatch, turnout and travel time

#### Police
Enhance community policing efforts in order to reduce crime and ensure the feeling of safety within the community.

- **9 MINUTES Average Response Time on Police Priority Calls**
  - 2020: 8 min., 43 sec.
  - 2021: 9 min.
  - Note: Response time includes call to dispatch and dispatch to arrival

- **97% Percentage of Residents Who Felt Safe in Their Neighborhood (National Citizen Survey)**
  - 2019: 97%

### Public Health
Protect the community from health hazards, disease transmission and provide access to services that promote health.

- **66% Percentage of Adult Patients With Diagnosed Hypertension Whose Most Recent Blood Pressure Was Less Than 140/90**
  - 2019: 67%
  - 2020: 57%
  - 2021: 66%

- **27% Reduction of Potential Food Borne Illness by Decreasing the Percentage of Facilities Having Critical Violations at the Time of Inspection**
  - 2019: 30%
  - 2020: N/A
  - 2021: 27%

### Culture & Recreation

#### Siouxdland Libraries
Expand access to library services and materials to enhance customer satisfaction.

- **1,000,000 Increase Number of Website/Library Catalog Use Sessions**
  - 2019: 853,625
  - 2020: 730,708
  - 2021: 1,000,000

- **9.4 Maintain Circulation Per Capita**
  - 2019: 9.4
  - 2020: 5.9
  - 2021: 10

#### Parks & Recreation
Enhance customer service and user satisfaction.

- **88% Percentage of Residents Rating City Parks as Good or Excellent**
  - 2019: 88%

- **80% Percentage of Residents Rating Recreational Programs or Classes as Good or Excellent**
  - 2019: 86%

### Urban & Economic Development

#### Planning & Development Services
Enhance the customer experience and provide responsive planning for a well developed city.

- **1 Day Average Days of Non-Residential Request of Inspection to Actual Inspection**
  - 2019: 2 Days
  - 2020: 1 Day
  - 2021: 1 Day

- **2 Days Average Days of Residential Application Submittal to Building Permit**
  - 2019: 2 Days
  - 2020: 2 Days
  - 2021: 2 Days

#### Housing
Increase affordable housing by production, preservation, rehabilitation and help individuals and families stabilize their living situation.

- **250 Total Housing Units Produced, Preserved or Rehabilitated**
  - 2019: 174
  - 2020: 246
  - 2021: 211

- **250 Number of Households Who Received Assistance**
  - 2019: 294
  - 2020: 253
  - 2021: 250

### Transit
Provide a safe, reliable, and efficient public transit service.

- **98% Percentage of On-Time Performance**
  - 2019: 98.5%
  - 2020: 99.0%
  - 2021: 98.0%
## 2022 SERVICE OUTCOMES

### HIGHWAYS & STREETS

**CONDITION RATING OF STREETS**

<table>
<thead>
<tr>
<th>Year</th>
<th>Rating</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>70.0</td>
</tr>
</tbody>
</table>

(Scale 1-100; Last survey completed in 2019)

**EFFICIENT SNOW REMOVAL SERVICES**

<table>
<thead>
<tr>
<th>Year</th>
<th>Time</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>&lt;36 Hours</td>
</tr>
<tr>
<td>2020</td>
<td>&lt;36 Hours</td>
</tr>
<tr>
<td>2021</td>
<td>&lt;48 Hours</td>
</tr>
</tbody>
</table>

(Time it takes to plow the streets after a declared snow alert)

### ENTERPRISE FUNDS

**PUBLIC PARKING**

<table>
<thead>
<tr>
<th>Year</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>93%</td>
</tr>
<tr>
<td>2020</td>
<td>66%</td>
</tr>
<tr>
<td>2021</td>
<td>72%</td>
</tr>
</tbody>
</table>

(Percentage of the total available off-street parking that is leased as of Dec. 31 of each year)

**POWER & DISTRIBUTION**

<table>
<thead>
<tr>
<th>Year</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>N/A</td>
</tr>
<tr>
<td>2020</td>
<td>N/A</td>
</tr>
<tr>
<td>2021</td>
<td>1%</td>
</tr>
</tbody>
</table>

(Percentage of distribution wire moved underground)

### LANDFILL

**MAINTAIN AND/OR INCREASE LIFE EXPECTANCY OF MSW LANDFILL AREA**

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>2079</td>
</tr>
<tr>
<td>2020</td>
<td>2075</td>
</tr>
<tr>
<td>2021</td>
<td>2077</td>
</tr>
</tbody>
</table>

**GARBAGE HAULER RECYCLING GOAL**

<table>
<thead>
<tr>
<th>Year</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>23%</td>
</tr>
<tr>
<td>2020</td>
<td>22%</td>
</tr>
<tr>
<td>2021</td>
<td>22%</td>
</tr>
</tbody>
</table>

### WATER

**PER YEAR DRINKING WATER DELIVERED TO CUSTOMERS AT ADEQUATE VOLUMES**

<table>
<thead>
<tr>
<th>Year</th>
<th>Days</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>365 Days</td>
</tr>
<tr>
<td>2020</td>
<td>365 Days</td>
</tr>
<tr>
<td>2021</td>
<td>365 Days</td>
</tr>
</tbody>
</table>

**NUMBER OF SAFE DRINKING ACT VIOLATIONS BOTH FEDERAL AND STATE**

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>0</td>
</tr>
<tr>
<td>2020</td>
<td>0</td>
</tr>
<tr>
<td>2021</td>
<td>0</td>
</tr>
</tbody>
</table>

### WATER RECLAMATION

**NUMBER OF PERMIT VIOLATIONS**

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>0</td>
</tr>
<tr>
<td>2020</td>
<td>0</td>
</tr>
<tr>
<td>2021</td>
<td>0</td>
</tr>
</tbody>
</table>
General Administration encompasses several departments and divisions that primarily serve to support the City from an administrative standpoint including Human Resources, Finance, Facilities Management, Communications, and Innovation and Technology. The General Administrative departments continue to work together as one operations team. This allows for a more efficient and effective delivery of support to the departments which ultimately saves time, money, and allows the department to provide the exceptional service all residents have come to expect.

Human Resources provides a broad range of support needs across departments including compensation and benefits, safety, health and wellness, employee recruitment and retention, labor relations and risk. Attracting and retaining the best and brightest to work for the City is a growing challenge in an increasingly competitive workforce climate. Human Resources is focusing even greater attention on employee retention, leadership, and pursuing innovative ways to maximize existing budget to attract new employees.

The Finance Department supports the City in terms of budgeting, accounts payable, cash management, investments, purchasing, financial reporting, forecasting, and operational analysis and business support. Finance continues to focus on maintaining and improving the financial strength, balance, and integrity of the City to ensure existing services and developing priorities of the City can be supported. The 2022 budget includes an additional position for a centralized Grants Coordinator (Accountant). As the City continues to realize more grant opportunities it is essential to centralize grant tracking and support the departments in order to maximize every grant opportunity while ensuring the City’s abilities to receive future grant opportunities is protected.

Finance also oversees Centralized Facilities Management, which is responsible for maintaining various buildings owned and occupied by the City. In 2016 the City completed a comprehensive assessment for city facilities and buildings. In 2020, the City conducted another assessment to expand and include park facilities, the zoo, and golf courses. These two assessments help identify current conditions, site infrastructure needs, and remaining service life. These factors combined with future planning for growth help prioritize the needs across all departments to ensure effective delivery of service, an inviting work environment, and maximize use of existing facilities. Included in the General Facilities budget is a $700,000 State grant for The Link (Annex) improvements.

The Communications and Innovation and Technology Department provides organization-wide support and strategies related to communications, data analysis, innovation, digital services, and information technology. Meeting the demands of an increasingly digital society is extremely challenging. The Innovation and Technology Department is an essential resource in helping the organization find greater operational efficiencies and effectiveness, while delivering exceptional employee and resident experiences across all city services. To support in these efforts the 2022 budget includes hiring an additional Communications Specialist. This position will work with the departments to ensure ongoing strategic communications plans are focused, effective and supply a flow of information to keep employees and residents informed. The Innovation and Technology budget includes a request for additional professional services to support the continued advancement of standardizing data and implementing technology.

The City Attorney’s Office provides support in all legal functions. As the community continues to grow, the amount of work that must be handled by this Department expands since almost everything the City executes involves contractual agreements, research, and other legal support. The 2022 Budget includes adding one additional ADA Attorney to support growth and compliance.
If you have experienced or witnessed a traumatic event such as a car accident, medical emergency, fire, or rescue, you have seen first-hand the professionalism and expertise of the people that comprise Sioux Falls Fire Rescue. It is these moments when firefighters are needed most that a person realizes the importance of having highly trained firefighters ready to respond rapidly and effectively when major events occur that impact lives and property. That is why it is so critically important to ensure that we continue to invest in our Fire Rescue department facilities, equipment, people and their all hazards training to maintain and continue improving their capacity to meet the needs of Sioux Falls residents, visitors, and businesses.

Investing in public safety is key to ensure the needs of our residents, personnel and business community are met in the short-term and long-term. Doing this effectively and efficiently requires a good balance of internal staffing and collaborative and strategic partnerships. A great example of collaboration is the Public Safety Training Campus, which will include an emergency communication center for Metro 911, and community-based training for all public safety members including fire, EMS and police. This facility will not only ensure that Sioux Falls has the best trained firefighters and police, but will also ensure during times of crisis, that the community has a 911 center equipped, ready and supported to be the communication life line. The Public Safety Training Campus will serve as an example of collaboration and how the City can help lead efforts of positive outcomes and impacts through high-quality training for the benefit of the entire region. Funding for the Public Safety Training Campus and 911 dispatch center was approved in 2020 and plans to break ground in Fall of 2021 with completion in 2023.

The challenges of a pandemic and other tragic events have further driven the need for public safety to be a source of calm and appropriate response to manage and support all hazards, disasters and events. Included in the 2022 budget is adjustment to overtime based on trends and a request to hire two additional part-time employees to help support EMS and training operations. This will alleviate some pressures on existing personnel and allow them to continue to focus on the needs of the community.

Protecting people and minimizing property loss from fire, medical and other emergencies requires resources properly located and equipped to meet the demand and ensure rapid response. In addition to the investment in the Public Safety Training Campus, the newest Fire Station 12 (opened 2021), and its staff, are making a positive impact by reducing response times located at the corner of 41st and Faith Avenue in southeastern Sioux Falls. Sioux Falls Fire Rescue continues to monitor response times to ensure all areas of the City are adequately covered. Working with internal departmental partners, Sioux Falls Fire Rescue evaluates the need to build new or invest in a current station by remodeling or expanding. As Fire Stations are used 24/7/365 it is important to continue to invest in the livability, safety, and functionality of each station. This budget continues to build on this and includes $228,000 increase for facilities repair and maintenance.

Sioux Falls Fire Rescue is accredited through the Center for Public Safety Excellence (CPSE) and the community continues to see an ISO rating of 1, the highest rating a community can receive. These achievements are a testament to the community, city departments and 226 dedicated members serving Sioux Falls Fire Rescue. Proactively engaging and educating the community is central to the department’s mission of risk reduction and preventing loss before it occurs, including teaching youth about fire safety, helping properly install child safety seats in vehicles, distributing smoke alarms, planning for emergencies, and inspecting commercial buildings. Investing in Sioux Falls Fire Rescue will ensure the dedicated members can properly respond to current risks and emergencies while preparing to meet new ones in the future.
The Mission of the Sioux Falls Police Department is to partner with the community to serve, protect and promote quality of life. While this statement is simple; it touches every part of our organization and is the foundation of everything the Police Department does.

The first and most important priority of the Department is the protection of human life. Every officer of the Department is trained to see themselves first as a public servant, one that is prepared to place themselves into harm’s way at a moment’s notice. This and the protection of citizen’s property are fundamental pieces of the Department’s mission to promote a safe city with a strong quality of life. Officers understand that their primary roles are to enforce the law, maintain order, prevent crime, and partner with the community. Officers are supported at a high level by a dedicated and effective civilian staff in the Crime Lab, Records Section and Animal Control team. The public safety mission of our city takes us all.

One of the biggest challenges faced by the Police Department is keeping up with the population growth and increased calls for service in our city. The City of Sioux Falls has consistently seen our population grow at an average of 4000 residents a year. Additionally our department has seen almost a 4% increase in calls for service over the last three years (2018-2020). Maintaining the appropriate number of officers, managing police response times and making sure the Department is meeting the public safety expectations of citizens are imperative. To keep the number of officers in step with these needs, three additional Police officer positions, one Patrol sergeant, and one Animal Control officer are part of the 2022 budget. Also included in the budget is an increase in the City’s commitment to victim’s support and advocacy services.

It is vital to the residents of our city and members of our Department, that our employees receive continual training to ensure their safety and provide top level service. The Public Safety Training Center project will continue to progress through 2022, with completion in 2023. This is a very important project that will provide a premier training environment for the City’s public safety teams well into the future.

In 2022, our Department will start a new five-year contract to upgrade our current Taser equipment which has reached its useful life. This contract will allow our department to receive 250 new Tasers and related equipment by early 2022 and pay annual maintenance and replacement costs over the length of the five-year contract. The new Taser equipment will provide an updated platform, improved performance and enhanced features.

Protection of our SWAT officers in the performance of their high risk duties is paramount. In 2022, we will be replacing SWAT officers existing personal body armor which consist of a protective helmet and an enhanced bullet resistant vest. These are cyclical items that require replacement every five years.

Additionally, the 2022 budget includes a continued increase in the City’s commitment to Metro Communications. As a joint venture between the City of Sioux Falls and Minnehaha County, this vital link in the public safety system has held the line on staff increases over the last several years. After an extensive joint review of Metro Communication’s operations, it was evident that additional resources are necessary to support not only the increased call for service volume but also the growth in the City and County public safety workforces. This increase will fund additional staffing, contractual agreements, and maintain reserve monies going forward.
The Engineering division supports development and growth of the City while taking care of the existing street and utility infrastructure. Consistent investments in rehabilitation and reconstruction have maintained our street network rating at 70 out of 100 between the pavement survey in 2015 and the latest survey in 2019. This rating is ‘above average’ when compared with other northern climate municipalities. Our pavement condition rating is expected to remain steady with continued investments in street rehabilitation and preservation.

Residents and businesses place a high priority on road and highway investments according to the Sioux Falls Metropolitan Organization (MPO) market survey in advance of the 2045 Sioux Falls MPO Long Range Transportation Plan (LRTP). More than two thirds (69%) of residents and 72% of employers responded funding for road and highway improvements should be increased over the next five years.

Priorities in the coming year that enhance capacity and facilitate development include Cliff Avenue from 49th Street to 57th Street, Tallgrass Avenue from 74th Street to 85th Street, Sycamore Avenue from Benson Road to 60th Street North (grading and utilities) and the Arrowhead Parkway and Six Mile Road intersection. A new diverging diamond interchange will be constructed at 41st Street and I-29 in coordination with the State of South Dakota to improve safety and increase capacity at that critical connection to the interstate system. Investments in reconstruction and rehabilitation on iconic segments of Sioux Falls streets include Minnesota Avenue from Russell Street to 2nd Street, Phillips Avenue from 8th Street to 10th Street and reconstruction of the 6th Street Bridge over the Big Sioux River.

The Street division of Public Works is responsible for some of the toughest work in our City. Keeping up with the growth of adding about 45 lane miles a year can be challenging. In order to continue to meet this challenge while maintaining the service levels, the budget includes shifting part-time dollars to add one additional street crew (1 Lead, and 2 Equipment Operators) in 2022.

In the winter, crews work around the clock to clear snow and ice from more than 3,200 lane miles of street, typically accomplishing this in 24 hours. This helps ensure safer commutes, reduces the likelihood of accidents for residents, and keeps our cold-weather economy humming.

During the past winter the Streets team piloted Automatic Vehicle Locators to monitor the use of salt and chemicals and the use of salt/brine mixture as a pre-treating process before winter weather. The pilot was a success reducing the use of salt by almost 50% on the sections the salt brine was applied. Along with using software that closely monitors and predicts the wintry weather conditions, the team has also tried to use a smart amount of salt on the City streets. A decrease in the amount of salt used allowed the team to purchase a salt brine machine system in 2021 to produce salt brine for anti-icing operations.

When winter finally moves on and we welcome warmer temperatures, the Street crews gear up for asphalt repair, slurry seal, and mill and overlay operations. Each year wet and severe cold winter conditions negatively impact road conditions. Implementation of the SeeClickFix app has helped to identify asphalt issues more quickly. The 2022 budget includes an increase in asphalt as crews look to tackle the issue for the long-term versus just a quick fix. Crews will mill and overlay roughly 200 city blocks, and slurry seal more than 400 city blocks. The Street division also handles the street sweeping program. The Streets team looks to complete 3 rounds of sweeping every year. In 2020, the team picked up over twelve thousand tons of debris from City streets. The debris otherwise would be left to flow into our storm drainage system, cause road hazards, and could even lead to air pollution problems.

The City’s Storm Drainage system is comprised of 1,231 acres of land. These acres contain drainage channels, ponds, and BMPs that control storm event runoff to protect private property. This infrastructure system plays a key role in protecting the public during large rain events or river flooding. The Storm Drainage systems provides safe conveyance of water through developed areas of Sioux Falls and includes Best Management Practices (BMPs) to detain and clean the water before discharging to the Big Sioux River. In 2022, the City looks to invest over $8.5 million in drainage and flood control improvements.

Ensuring this system performance begins with plan review for new and redeveloping properties to ensure City standards for drainage are being incorporated. The 2022 budget includes an additional jetting crew (two sewer collection technicians) to help manage the growing needs of televising and jetting storm drainage pipes to prevent obstructions, inspecting the levee system for safe flood control operation, construction of regional BMPs to detain and clean runoff water, maintaining storm drainage ponds and drainage ways, and water quality sampling of the Big Sioux River and its urban tributaries.

Traffic & Street Lights program proudly maintains 21,000 street lights, 280 signalized intersections, and 37,000 street signs in our city and interstates. In order to keep up with building growth within the City, the 2022 budget includes hiring 3 locators (2 traffic/lights, and 1 Utilities). The addition of this crew will allow the Public Works teams to continue to meet the strong demands of building activity within the City while allowing the departments to continue to focus on the day-to-day service demands. The City began converting streetlights to new LED technology in 2016. The Capital Program includes funding for replacing between 1,400 and 2,500 lights each year—increasing the average life of a bulb from four years to up to 16 years, all while using half of the electricity! This results in significant long-term savings in power costs, which has typically been budgeted at $1.7 million annually.
PUBLI C HEALTH
There is no doubt that the COVID-19 pandemic drastically changed the way Sioux Falls residents lived, worked and learned over the past 18 months. It also impacted the delivery of health care services, as hospitals worked tirelessly caring for COVID-related illnesses and clinics saw people delaying important health checks and screenings.

Throughout this incredible period in our nation’s history, however, the importance of public health came to the forefront, as did the awareness of how Social Determinants of Health like housing, transportation and access to food impact our health and quality of life. Here in our community, the Sioux Falls Health Department was able to highlight our own mission—working to improve the quality of life of residents by preventing or controlling disease, mitigating adverse health conditions and threats, and providing an open door to primary health services; in other words, we are here to ensure that residents today have a better—and healthier—tomorrow.

As our community moved from addressing peak COVID-19 cases and hospitalizations into vaccine distribution. The Health Department was instrumental in keeping public services available to the community by educating residents about the vaccine and encouraging them to get back on track with proactive care like physicals, immunizations or cancer screenings, while also providing COVID-19 testing and vaccinations for critical infrastructure staff.

While COVID-19 presented a number of challenges, we also found opportunities to learn and innovate. Last year, Falls Community Health piloted telehealth visits with our behavioral health counselors, and we now look forward to expanding telehealth for other types of visits, such as primary care and school-based health. Grants are a major source of funding for the Sioux Falls Health Department. Utilizing grant opportunities allows the City to push forward in strategic initiatives such as these while maximizing every opportunity to support primary health services. The 2022 budget continues to capitalize on the funding from the American Rescue Plan Act (ARPA), the clinic will improve digital engagement with patients by enhancing access to medical information, online appointment scheduling and contacts with the care team through the patient portal. In addition, we will introduce a mobile medical/dental van to provide community outreach such as COVID testing and vaccination, as well as services for high risk and vulnerable populations and explore options on remodeling the Downtown Falls Community Health Clinic to enhance customer experience.

One of the best ways we can reengage residents in proactive and preventive health care is to meet them wherever they are, and we are excited that, with financial support from the State Community Health Worker Collaborative, certify a Community Health Worker as a part of our team. The role of this frontline public health position is to become a trusted partner with a close understanding of the community being served. This allows the Community Health Worker to serve as a liaison from the community to Falls Community Health, thereby improving the quality and cultural competence of care. This position will work alongside our health care professionals to assist patients as they navigate the health system and to help coordinate community resources on behalf of the patients we serve.

Mental health and substance use have been a primary area of focus for several years, and our community saw a community triage center from dream to reality this year with the opening of The Link. The Sioux Falls Health Department will continue to analyze how The Link is utilized, support community education and awareness around mental health and addiction, and will be a partner in sustainability planning for The Link’s future.

Serving as the driving force behind our Community Health Needs Assessment (CHNA) work, Live Well Sioux Falls continues to engage community partners in projects that enhance the vitality and livability of our community. With support from the South Dakota Department of Health’s Good & Healthy Community Grant, the Live Well team plans to elevate engagement with community stakeholders through the creation of a Live Well Sioux Falls advisory team that will further explore social determinants of health and how they impact both individual and community well-being. This process will include strategic planning to incorporate a wide range of topics from healthy food access and physical activity to health equity and ensuring that Sioux Falls is more livable for all ages.

Looking forward, we will be exploring a vision of community-based approaches to population health, as well as targeted strategies focused on those experiencing the greatest disparities.
Siouxland Libraries are a place where people make connections. Since 1995, Siouxland Libraries has served residents in Sioux Falls and Minnehaha County through five branch libraries in Sioux Falls, and eight branches in Baltic, Brandon, Colton, Crooks, Garretson, Hartford, Humboldt, and Valley Springs. The County is a key partner with the City by funding around 15% of Siouxland Libraries’ budget. In a typical year, nearly 1 million people visit a Siouxland Libraries branch or the bookmobile annually, borrowing over 2.1 million items and attending one of more than 30 programs offered by the Library every week. Checking out books is only part of the important service model provided by Siouxland Libraries. Our library system and staff connect residents to a world of information and resources that can enrich and change their lives. Some of these resources include books on cultural diversity, learning computer skills, finding employment information, providing literacy support to parents, and after school programs. Real stories of people growing as a person and getting back on their feet happen every day at the Siouxland Libraries.

Recognizing that not everyone has the ability to go to the library, staff have worked diligently to extend their services beyond the Libraries’ 13 physical locations. The Library brings service into the community via the Bookmobile, at outreach events throughout the community, and by delivery to in-home daycares, to those that are homebound, and to senior living facilities. Books are also couriered between branches to maximize efficiencies and give citizens easy access to the collection of over 300,000 items. In 2021, the library is focused on providing equitable access to the library for more by adding Expanded Access service at the Crooks Branch and by giving children the ability to get a library card without a parent through the Student Success Card program.

The COVID-19 pandemic significantly impacted library services in 2020 with the closure of library buildings for nearly three months. Library staff responded with innovation to continue to fulfill the library’s mission. Changes included increasing the digital collections, developing virtual programming—including online storytimes, offering curbside pickup of holds, and adding online library card registration to meet the needs of citizens wherever they are and whenever they want. Ensuring library users have access to current and relevant material is extremely important. The 2022 budget reflects this commitment to the public library system by increasing dollars for digital collections and books.

Staff and physical facilities will always be a major component of the Library system. Library staff is made up of a mix of fulltime and part-time employees. The 2022 budget includes a commitment to part-time staff by increasing part-time employee pay to be more market competitive and allow the City to better recruit and retain employees. The 2022 budget also includes an increase in facility repairs and maintenance. This increase ensures the City maintains and/or renovates and expands existing facilities to maximize each facility and capture the best user and staff experiences. The City plans on renovating the Ronning Branch Library in 2022.

Siouxland Libraries has identified three key priorities that guide its strategy going forward. The first priority is maximizing citizen access to all library services including books, eBook, eAudio and other library assets, online information via public computers, and diverse programming that encourage personal development. The second priority for the Library is to increase the number of active library card holders (currently at 41% of the service population). The library card is the key to using the library collection and to accessing many of the library’s online resources. The third priority is to increase the number of visits to the library—both physically to the buildings and virtually through the website and library catalog. The library provides a shared space for everyone—from schoolchildren doing homework, the unemployed resident searching for a job and the senior wanting to understand other cultures by attending book discussions.
Sioux Falls residents love to experience the outdoors and enjoy all Sioux Falls Parks and Recreation has to offer. Your park system encompasses more than 3,300 acres of parkland, 35 miles of award-winning bike trails that meander along the Big Sioux River and through downtown, five outdoor pools, two outdoor spray parks, the Midco® Aquatic Center, several ice rinks, volleyball and tennis courts, football fields, lacrosse fields, and five community centers. Larger baseball, football, softball and soccer complexes maintained by Parks and Recreation regularly host regional and national tournaments attracting thousands of people who stay, eat, and shop in our community.

Parks and Recreation partners with more than 70 nonprofits in the delivery of a vast array of parks and recreation services including the Great Plains Zoo and Delbridge Museum of Natural History, Great Bear Ski Valley, the Mary Jo Wegner Arboretum and East Sioux Falls Historic Site, as well as many youth and adult sports associations.

Recognizing that almost 50% of our wages budget is comprised of seasonal and part-time employees, a focus of the 2022 operating budget is centered on increasing our seasonal and part-time employee pay scales to make them more market competitive and allow the City to better recruit and retain seasonal and part-time employees. One additional fulltime Recreation Program Specialist for the Midco® Aquatic Center has also been included in the 2022 budget in an effort to keep up with growth. In addition, the 2022 budget sets aside maintenance dollars for facilities, pumps and filters, and matching funds to invest in existing parks assets including the renovation of the McKennan Park Band Shell with matching funding provided by the Friends of the McKennan Park Neighborhood Association.

In 2020, the Department was significantly impacted by the Covid-19 Pandemic. Outdoor aquatic facilities didn’t open, the Midco® Aquatic Center was closed for several weeks and very few seasonal employees were hired due to the uncertain financial implications at the time. While closing these community amenities was difficult, it also reaffirms the value of these assets to the residents of our community. Looking forward, we recognize that several of our pools are more than 40 to 50 years old including the need to replace the pools located at McKennan Park, Kuehn Park, and Frank Olson Park. Other pools that were built in the 1990’s may also require investment to bring them in line with expectations and needs over the next 20 years. Funding has been included for design in 2023 and 2024 to launch these efforts. Proposed in this budget is a recommendation for the City to move forward with a Quality of Life Bond III issued in 2023 to fund the construction of these aquatics facilities, as well as replace the clubhouse and cart barn at Elmwood Golf Course.

The Department will also be moving forward with major enhancements at Hayward Park, an underserved area in west Sioux Falls, which include a new spray park, playground enhancements, dog park, and other amenities. The Capital Program also includes continued funding for reconstruction of segments of the City’s expansive recreational trail system.

Parks facilities not only serve as a place for recreation, but they also provide a place for building a sense of community. A strong parks and recreation system, with diverse activated spaces, enhance the overall quality of life for the community and support the community’s economic growth by investing in a City where people want to live. Several significant projects are slated to move forward over the next several years, several that will continue to enhance downtown and complement the transformative economic development projects that are set to occur downtown over the next several years. Jacobson Plaza at Falls Park will provide a first of its kind refrigerated skating ribbon and adaptive playground. Phase III of the River Greenway will expand and enhance the City’s long-term strategy to leverage one of the City’s most important assets, the Big Sioux River. Additionally, work is also underway to complete a new Master Plan for Falls Park, enhancing one of the City’s foremost attractions and setting a vision for this urban park in the years ahead.
A big part of what makes Sioux Falls such a great place to live is the City’s investments in economic development and a vibrant quality of life. The collection and investment of a one percent sales “entertainment” tax on lodging accommodations, dining out, alcohol sales, and ticketed events provides the City the ability to invest in facilities that enhance culture and entertainment options for residents and attract business and visitors to our community.

EVENTS COMPLEX & SIOUX FALLS STADIUM
The Events Complex, which includes the T Denny Sanford PREMIER Center, Sioux Falls Convention Center, Arena and Sioux Falls Baseball Stadium, had its most financially successful year in 2019. All indicators pointed to an even more successful year in 2020 based on committed concert bookings and events. The onset of the COVID-19 pandemic, however, significantly impacted the ability to host large scale gatherings and most events had to be canceled or rescheduled. While the Events Complex was closed for public use for a period of time in 2020, the City and ASM Global utilized this period to make timely repairs and enhancements to the facilities. These investments make the facilities more attractive and appealing to a broader set of potential uses and strengthen the capacity for the venues to be successful in the long-term. While revenues were down significantly due to the pandemic, significant efforts were made to reduce costs during this period to minimize the overall financial impact.

In July 2020, the PREMIER Center gained national attention by being the first venue in the nation to hold a live indoor professional sporting event with fans for the PBR’s Velocity Tour. Since reopening for business on Jun 1, 2020, the Convention Center and Arena also benefited from being able to host events that had to relocate from venues in surrounding states that were closed or limited due to local or statewide restrictions. Hosting these events provided a much needed boost to the City’s hospitality sector which was disproportionately impacted as a result of the pandemic. Going into the second half of 2021, more concerts are slated to occur at the PREMIER Center and bookings for events in the Convention Center are returning to more normal levels.

In 2021, the Sioux Falls Canaries transitioned to new ownership. As the primary tenant of the Sioux Falls Baseball Stadium, the new ownership group worked with management and the City to make several major enhancements to the stadium to improve the fan experience. Improvements included a major investment by the owners in a digital scoreboard, as well as enhancements to the food service areas, suites, and adding a children’s play area.

The outlook for 2022 is very promising with several concerts slated to occur that were previously scheduled in 2020 and 2021. Concert and event promoters continue to request and hold dates for even more events in 2022. The City and ASM Global continue to work together to focus on user experience by investing into maintenance of the facility in order to position the PREMIER Center and Sioux Falls Convention Center as a leading entertainment complex in the Midwest, enhancing the quality of life for the residents of our region, and supporting continued expansion of the local economy.

WASHINGTON PAVILION & ORPHEUM THEATRE
The Washington Pavilion was coming out of a banner year, having smashed the all-time attendance record in the Kirby Science Discovery Center and Visual Art Center when the COVID-19 pandemic reached South Dakota. In response to the health crisis, the Pavilion temporarily closed its museums’ doors. Since the facilities reopened in June 2020, museum admissions have steadily rebounded. Unfortunately, performances and events were also significantly impacted by the canceling of seven Broadway shows. The Pavilion has since rebooked these shows for performances in 2021 and 2022.

Despite these dramatic changes, the Pavilion responded to the COVID-19 pandemic by creating new programs and services to engage with the community while promoting the health and safety of our guests. These programs included Pavilion@Home for virtual education and engagement, a series of family-friendly festivals as part of the Sioux Falls Alive Initiative in partnership with Experience Sioux Falls, the inaugural Pavilion Christmas Tree lighting, the opening of the Prehistoric Adventure Climber in the Kirby Science Discovery Center and many other unique opportunities to enrich the lives of Sioux Falls residents. The City of Sioux Falls and the Washington Pavilion continue to collaborate and invest into these facilities and programs to ensure each visitor has an enriched experience.

Other areas of the Pavilion saw impressive growth despite the pandemic. The region’s largest one-day arts festival, Sidewalk Arts Festival, continued as planned in September 2020 with over 240 vendor booths. In addition, the Graham Academy Preschool expanded to include an extended day program beginning in the fall of 2021, and the 60th Annual Arts Night: Catalyst held in June 2021 broke previous event fundraising records. Washington Pavilion Management Inc. also established partnerships and management services for other local arts and nonprofit organizations, including Sioux Falls SculptureWalk, the Sioux Falls Municipal Band, and the South Dakota Military Heritage Alliance.
Planning and Development Services provides leadership in the development of the city through comprehensive land use and transportation planning, zoning, subdivision ordinances, and downtown development. They work with developers and builders to ensure that building codes are met for the safety of our residents. Neighborhoods are kept clean and safe through their code enforcement and property maintenance divisions. The department also has a hand in quality of life improvements such as housing, transit, historic preservation, neighborhood revitalization, and public art.

Planning and Development Services annually issues 7,000 building permits, handles 60,000 phone calls, and conducts over 50,000 building related and 10,000 property maintenance and code enforcement inspections. The Department continues to focus on a high level of customer service and a common sense approach to enforcement.

Through the past few years the Department has increased their focus on providing an online option for submitting plans, requesting inspections, and paying for services. The COVID-19 pandemic amplified the importance of the online portal, Customer Self-Service (CSS). When city offices closed last spring in response to COVID, CSS allowed the department to stay “open” and the building process never suffered any slowdown. The number of online transactions increased 74% in 2020 and the dollar amount of those transactions increased by 159% which reflects extending full online services to the commercial builders. In 2021 CSS usage continues to trend upwards as customers realize the convenience of doing business online with year to date activity showing an increase of 29% in number of transactions and 63% in the dollar amount of those transactions over last year. The inspection department also added virtual inspections saving the contractor and homeowner time and money. These continue to experience increasing use with an estimated 10%, and growing, of today’s inspections currently completed online.

Last year residential and apartment activity outpaced commercial activity, especially in the first half of the year. The Amazon fulfillment center led to a record building permit year of over $919 M. eclipsing the 2018 record by $133 M. The city continues to prepare for growth with over 1,100 acres platted in 2020 and eight annexation requests. The planning team continues to look at thoughtful long term growth both in our growth areas and within the city’s core. As part of keeping up with growth within the city, the addition of one new Plans Examiner is included in the 2022 budget.

The City has invested significant resources into our downtown and the River Greenway that continues to benefit the community economically, culturally and socially. Railyard
Flats, the first sale in the Railyard Redevelopment area opened this year as downtown emerged from COVID with the transformational announcements of the Steel District, Cherapa Place, and the Jacobsen Plaza. Along with the third phase of the River Greenway and other substantial public improvements, downtown will see over $400 M. of public and private investment over the next three years.

The ongoing growth of Sioux Falls provides both challenges and opportunities as we continue to look for ways to efficiently and effectively move projects through the City’s process. Supporting growth that is sustainable and protects the investments of the City and the land owners is an ongoing balance. The Planning and Development Services Department is committed to working towards “yes” while protecting the integrity that has built the wonderful city we all enjoy today.

HOUSING
The need for safe, affordable housing saw increased attention in light of several significant economic development announcements. Coupled with the unprecedented increase in cost and scarcity of building materials, the challenges for affordable housing have been escalated to a state and national stage.

Meeting the current and future needs of affordable housing takes a comprehensive approach that involves single and multi-family, along with protecting and advancing the viability of existing neighborhoods. To meet this challenge the Mayor, in his 2021 State of the City address, announced the creation of the Neighborhood Revitalization Division within the Planning & Development Services Department. This Division will focus on keeping neighborhoods investable by combining property maintenance and code compliance into a comprehensive and proactive unit that looks at neighborhoods in a more holistic context. In addition to compliance, this division will focus on bringing services and resources to the neighborhoods and will serve as the city’s point person to help prioritize public investment.

The addition of a Housing Fund that provides the city flexible funding to apply to strategic housing initiatives will be a big plus to this new division and a driver towards reaching the department’s BHAG of 1,000 new affordable housing units by 2022. Strategic acquisition of property that provides and enhances affordable housing investments within neighborhoods will be a key use of these funds as well as a focus of the Neighborhood Revitalization Division.

The Housing Division continues to work with our strategic partners; Affordable Housing Solutions, Habitat for Humanity, Inter-lakes Community Action Program, Minnehaha County, and South Eastern Development Foundation. The newly formed Accessible Housing Advisory Board, which is the result of the merger of Minnehaha County’s Homeless Advisory Board and the City’s Affordable Housing Advisory Board, has been instrumental in setting direction for our housing programs and for broadening the scope of services and the Housing Advisory Board will also provide critical guidance for the Housing Fund.

TRANSPORT
As Sioux Falls continues to grow in population and area, the need for new approaches to public transit become increasingly important. Sioux Area Metro (SAM) provides critical access to jobs, shopping, health care, and many other services. The long term effects of the pandemic, targeted job growth in the city’s industrial parks, and the future changes in rider expectations and technology continue to create challenges in the design of transit services to our residents. And while the CARES Act and ARPA funds will provide short term relief to funding issues, these long term factors will continue to provide challenges to the sustainability of our transit system.

Through the work on the Transit Core Team an on-demand pilot project, Sam OnDemand, has been operating on Saturdays since December. Utilizing the software platform Pantonium, over 4,000 passenger trips have been provided with 75% of the trips completed early or on-time. Unlike the reliability of fixed routes which have a set time for each stop, the flexibility of an on-demand ride requires the scheduling of each ride and similar to popular rideshare options, provides bus stop to bus stop rides without transfers. Once a trip is scheduled, riders receive a 20 minute window for pick up. The status of their ride can be tracked on an app loaded onto their device.

Pantonium interfaces with computer tablets on the buses and provides a large amount of data that has been and will continue to be invaluable in the design of transit services. From this data we have learned that only about 1/3 of the riders are using the app to schedule their rides with over half of them scheduling by phone or in person at the depot or directly with a driver. This gap in access/use limits the full user experience and represents a systemic gap in digital access, which amplifies the need for the city’s Inclusive Digital Equity Alliance (IDEA).

The On-Demand model holds great potential to expand services and to operate with fewer buses and/or smaller buses in the On-Demand areas. It also allows the productive routes to continue operating as some hybrid of fixed and on-demand services will likely be the long term approach to keeping transit viable in Sioux Falls.

As part of the 2022 budget, the city is looking forward to updating the SAM Headquarters and Bus Garage, along with our partner Sioux Area Metro. The 2022 budget also includes the addition of one new Transit Program Coordinator position to continue the focused effort of moving transit forward in the city.
POWER AND DISTRIBUTION
The Power and Distribution division maintains a power system that includes over 83 miles of distribution wire and service to around 2,900 customers. The division is using new technology to upgrade the current meter system to a smart, auto-read system that will allow customers to view real-time usage data and even pay bills online.

Another exciting program for Power and Distribution includes the conversion of older overhead power lines to an underground system; an investment into the core of our City. Converting overhead lines to an underground system increases safety and greatly reduces the risk of outages and maintenance issues due to weather and mature trees.

Power and Distribution also has an inspection program that tests 20% of wood poles every two years and replaces those that fail. This year, Power and Distribution is modifying this strategy to treat every pole that passes inspection, increasing the wood pole’s life by 60%, thereby maximizing maintenance.

The 2022 budget shows a decrease, however, it is primarily due to the timing of CIP projects and reallocating the street light maintenance program from Power and Distribution to more accurately reflect the true cost of Traffic and Street Lights program within Highways and Streets.

LANDFILL
There’s little explanation needed to understand the importance of a well-run sanitary landfill. While national news abounds with stories of municipalities challenged with waste disposal capacity, thoughtful planning and investments in innovative waste reduction strategies place the current useful life of the Sioux Falls Regional Landfill out as far as 2075. This is no small achievement given that the regional landfill serves five counties and a population of 290,000 people, collecting an average of 19,000 tons per month of municipal solid waste and construction and demolition debris.

Instead of escaping into the air, Landfill Gas (LFG) can be captured, converted, and used as a renewable energy resource. Using LFG helps to reduce odors and other hazards associated with LFG emissions. Investments in technology have allowed the Landfill to collect LFG from an approximately 90 acre footprint and a series of vertical and horizontal wells which is processed at the gas conditioning system before directing it to the POET ethanol plant in Chancellor. The Landfill has an annual leachate and landfill gas (LFG) infrastructure improvements project in existing and future MSW areas. It is anticipated that leachate recirculation will increase the life of the landfill by increasing settlement. It is also anticipated that this will reduce leachate disposal costs and increase LFG generation.

The current customer convenience area serves thousands of customers each week. This area is currently being evaluated for its effectiveness for the growing customer base. It is anticipated this area will need to be expanded to handle additional customer traffic and also allow for a dedicated shredding area for bulky waste.

The 2022 budget includes adding an additional scale operator to support the demands of operating the landfill six days a week. The current scale house and entrance is currently being evaluated and replacement of the scale house is anticipated in the next year. This project would also include the removal and re-installation of the three current scales. This project will provide more streamline entering and exiting for customers of the landfill.

WATER
Safe and clean drinking water is the most basic of community needs, and as residents of Sioux Falls, we have come to expect that we will have clean drinkable water from our faucets on demand. The goal of the Water division is to provide the highest level of service while providing safe, clean drinking water at all times. The Water division has secured future water supply capacity to meet projected City needs through approximately 2050. The division continues to look at cost effective opportunities to encourage water conservation as well as explore potential future water supplies. The 2022 budget includes a Water Program Lead to help with these efforts and continue to support plant operations.
Continuing to invest in maintaining existing infrastructure while supporting the need for expansion is key to a strong water purification and distribution system. In 2019, the division brought forward a plan to hold rates steady through 2023, while also maintaining a solid financial footing having paid off several loans early in 2019 and again in 2020 with most remaining loans scheduled for pay off by 2021. The largest investment by the Water Division was in the Lewis and Clark regional water system, which is scheduled to be paid off in 2026.

The Water Division in 2020 provided an average of 21.9 million gallons of clean water, every day, to our community. Expertly trained lab analysts and state-certified water treatment operators work around the clock to ensure our community has access to exceptionally clean, safe water. In 2020 alone, Water Purification conducted more than 170,000 analyses on more than 250 substances. This number far exceeds the minimum testing requirements.

Key infrastructure activities to keep the water flowing in 2022 will be completion of a new Collector Well, which has the potential to deliver 1.5 million gallons of water per day to the treatment plant; the first new collector well since 2010. Other major projects in 2022 include water main replacement and rehabilitation in high break areas, design and construct for new warehouse storage, pressure reducing valve installation and transmission main improvements to provide redundancy. The budget also contains funding for the replacement of 3,500 meters, which have reached their end of life and the installation of 1,350 new meters to meet city growth. Water will also be partnering with the Traffic and Street Lights program on utility locating. The Water Fund will support one additional locator ultimately freeing up time for ongoing maintenance needs.

**WATER RECLAMATION**

Think back to how you began your day; did you use a toilet, take a shower or wash dishes? Have you ever wondered where that water, and the waste it contains, goes?

The Water Reclamation Division of Public Works is dedicated to the collection and treatment of all of our city’s wastewater. A system of 940 miles of public sewer, force mains, and 20 lift stations carry an average of 20 million gallons of wastewater into the Water Reclamation facility every day—that is enough wastewater to fill an Olympic-size swimming pool more than 28 times! The water goes through an 11-step process to ensure it is clean and safe before it is released into the Big Sioux waterway. All of the water that leaves the facility is at least 98% cleaner than when it came in!

The focal point for Water Reclamation’s capital program is the expansion of the existing water reclamation facility, which was originally built in the 1980’s, and is experiencing average flows approaching 90% of its design capacity. As a result, the City undertook a master plan study and is proceeding forward on a $159 million multi-phase expansion of the water reclamation facility and collection system. Over $87.5 million is designated in the 2022 capital program to assist with the expansion of this facility.

Other major projects planned for 2022 include a Gravity Thickener Mechanism Replacement, Pump Station #240 capacity improvements, lift station improvement project for repairs at 11 existing lift stations, South Side Interceptor Replacement, and the Basin #17 Sanitary Sewer Extension – Phase 2 project in northeast Sioux Falls.

Major operating changes include acquiring additional equipment for moving the biosolids application program from a liquid application to a cake solids application program. The current liquid land application has served the City well for almost 30 years but increased biosolids production no longer allows this program to run efficiently. The move to a cake solids application program will greatly reduce the number of truckloads to the fields, keep personnel needs lower, and increase the available application days annually. The new equipment necessary in 2022 will include one live bottom trailer and one front-end loader. Other operating changes include one additional Wastewater Operator to assist with the new plant expansion needs and keep the treatment system in compliance with our permit.

While a major focus of the Capital Program is improvements to the Water Reclamation infrastructure, this expansion is key to providing a solid foundation to support a growing community as well ensuring that the existing 35-year-old facility continues to be functional.

**PUBLIC PARKING**

Public parking is a self-supporting enterprise fund established to provide sufficient, convenient, and safe parking for the employees, customers and visitors of downtown Sioux Falls. Parking operates and manages approximately 4,000 on-street and off-street parking spaces. Facilities owned and operated include six parking ramps, 12 surface lots, and 1,000 metered parking spaces located throughout downtown. Parking and Centralized Facilities are continuing to work together to find effective ways of utilizing personnel. The 2022 Parking budget reflects a position move in 2021 from Public Parking to Centralized Facilities. This move will allow both operations to run more effectively.

Due to increasing capacity from opening the new parking ramp and temporary lease reductions due to Covid-19, the system-wide occupancy rate decreased from 97% to 55% mid-2020; by the end of 2020 occupancy rebounded to 66% and continues to recover as businesses resume in-office operations. The parking division is also preparing to upgrade all smart parking meters currently operating on aging 2G technology. The new meters will continue to improve customer experience while reducing maintenance costs.
Internal Service and Trust Funds are used to account for and fund employee benefits, insurance, centralized facilities management, city-wide fleet services and technology hardware/software. These funds receive contributions from departmental budgets and employees on a cost share basis to provide the specified benefit or service. The City is committed to ensuring employee benefits, insurance, technology, facilities, and fleet services are adequately funded with appropriate reserves to ensure departmental budgets are not adversely impacted by changes in the investment markets, claims experience, unanticipated repairs and replacements, or unforeseen events related to these benefits and services.

The City participates in various retirement pension trusts to ensure the long-term financial success of our number one resource, our employees. Employees hired prior to July 1, 2013, participate in either the Employee’s Retirement System (Police and General) or Firefighters’ Pension Fund fiduciary trusts. Employees hired on or after July 1, 2013, participate in the South Dakota Retirement System (SDRS). Both SDRS and the City pension trusts sit at or near the top of their peer groups in both funding status and investment returns. All plans are fully or nearly fully funded, maintain a lower than average investment return assumption, and have protections in place to ensure stable contributions. Currently, 576 active City employees participate in SDRS and 646 participate in one of the two City trusts.

The City of Sioux Falls provides employees with a comprehensive benefit package. Not only is this benefit package very competitive within the local, regional, and national marketplace, the benefits provided are well-funded, providing assurance to employees that they can count on receiving earned benefits.

The Health/Life Benefit Fund provides for employee healthcare as well as dental benefits and limited, employee only, life insurance. Premiums are established to cover current claims experience as well as fund an adequate reserve to stabilize premiums for both the City and our employees. The City contributes 75% and the employee contributes 25% of premiums for the more than 3,200 lives covered by the Plan.

The City is well-rewarded for investing in employee wellness. Favorable claims experience allowed the City to go many years without rate increases. Although claims experience has increased over the last several years, the City has been able to moderate rate adjustments due to having a ‘healthy’ reserve. With current reserves stabilized at 25% to annual expenditures, the 2022 budget reflects modest premium adjustments to keep pace with claims experience and maintain an adequate reserve.

The Workers’ Compensation Fund supports our employees by working with departments on mitigating workplace risks and helping employees who are injured in the course and scope of their job by covering lost wages, medical expenses and ensuring an appropriate, timely and safe return-to-work. The City of Sioux Falls self-insures its exposure for Worker’s Compensation risk with departments being charged a premium based on risk and loss history. The City utilizes a third-party administrator to process and pay all claims.

The Insurance Liability Pool Fund is an internal service fund used to account for property and liability losses of the City. The City participates in the South Dakota Public Assurance Alliance for comprehensive liability coverage. The City is primarily self-insured for property losses with insured coverage for major losses. The departments are charged a premium based on risk and loss history.

The Fleet and Revolving Technology Funds are used to proactively and efficiently manage, fleet and technology equipment/software. These city-wide centralized funds allow the City to take a strategic approach to maintaining, replacing, utilizing, and upgrading software and equipment. This includes encouraging departmental collaboration in sharing, stabilizing departmental budgets when major repairs or upgrades are needed, extending the life and expanding the usefulness of equipment and software, and recognizing long-term cost savings by appropriately replacing and maintaining equipment and software. The 2022 technology revolving budget includes an increase in departmental technology rentals/charges primarily due to moving technology equipment from the Sales/Use Tax fund in 2021 to the Technology Revolving Fund and ensure adequate reserves by keeping up with inflationary costs. Also included in the budget is a one-time transfer to fund key initiatives such as Office 365 and SharePoint Upgrades.

The Centralized Facilities Fund ensures City-owned buildings are proactively managed and maintained. This Fund allows the City to focus on longevity, usefulness, and safety of each building as well as anticipate the need for future growth in facility space. This Fund allows the City to take a strategic and sustainable approach to maintaining, expanding, and replacing City facilities. The Fund allows the City to focus on a more coordinated and collaborative approach to effectively managing our facilities to provide for the best service delivery possible. Although a key priority is to invest in the structural integrity and cleanliness of each City facility, it is also important to continually improve our working environment and create a positive experience for employees and customers that use them.

The 2022 budget includes an increase in departmental charges to support short and long-term needs in each department. Also included is a one-time transfer from the General Fund to support a couple key initiatives in streets building renovations and expansion, Park campus building improvements and ensuring adequate reserves.

Sales Tax Supported Debt
The City of Sioux Falls utilizes debt service only for capital infrastructure investments. The City’s per capita debt was $1,475 as of year-end 2020, which is approximately $1,000 per capita less than the next lowest peer city in the region. The $16.2M shown above is the second penny sales tax supported (non-enterprise) debt service.
The 2022–2026 capital program maintains our existing infrastructure while making strategic investments in the future. The top priority is the replacement, rehabilitation and expansion of the street and utility infrastructure. Quality of life investments are also planned for our park system and entertainment venues. The program prioritizes the City’s plan to invest $812.8 million over the next five years in the City’s infrastructure, facilities, equipment, and other capital improvements. The program is a blueprint for general planning purposes. Presented with a financing strategy, the program details the sources and uses for each project. It is important to understand that only the first year of the program is incorporated into the 2022 budget.

The program consists of two portions: the capital improvements program (CIP) and the other capital expenditures program (OCEP). The CIP consists primarily of land acquisition, infrastructure improvements such as streets and utilities, acquisition or construction of buildings, and other improvements to facilities or property such as parks. The OCEP is comprised of vehicles and capital equipment.

Visit www.siouxfalls.org/finance for more information
June 30, 2021:

Subject: Proposed Capital Improvement Program Plan 2022-2026

Dear Councilors:

Today, my team submits to you the proposed five-year capital improvement program. I will present the highlights of this program along with the proposed Fiscal Year 2022 Budget on July 22 during a special meeting. This will be followed by my team's more detailed presentations to you throughout the month of August. I remain grateful to each of you for maintaining a commitment to working collaboratively with my administration to address the financial resources that our community's pace of growth requires.

The investments proposed in the next five-year capital program reflect the broad-based demands of a community growing in population and footprint. At this time in our city's history, it is imperative that we benchmark all investments from our citywide vision statement of “taking care of today for a better tomorrow”. The proposed budget recognizes continued demand for growing our public infrastructure, providing essential services that residents, visitors, and businesses can rely on, and enhancing the quality of life that keeps Sioux Falls at the top of the list for best places to live.

Consistent economic growth and decades of financial responsibility aligned with a balanced approach to capital investment have built a strong foundation to meet growth demands within the proposed capital program. The 2022-2026 Capital Program resets revenue expectations for sales taxes in the near term recognizing the rapid recovery of the economy occurring in 2021, but the capital program also maintains a conservative outlook to revenue growth in the long-term to ensure revenues are prioritized and aligned to critical foundational investments.

I continue to recommend significant investments in Highways and Streets that will meet the growth needs of the City. Compared to the previous five-year capital program, the largest increase in expenditures from the Sales / Use Tax Fund is dedicated to maintaining, improving, and expanding the City’s street system. Funding dedicated to Highways and Streets is proposed to increase by nearly $28 million over the next five years, a 12% increase over the prior capital program.

The pavement condition rating is expected to remain steady at 70 with continued investments in street rehabilitation and preservation. Projected street rehabilitation for 2022 includes 225 blocks of mill & overlay, 40 blocks of neighborhood street/water main replacement, 430 blocks of slurry seal and 35 blocks of concrete rehabilitation.

Arterial Street Improvement projects include Tallgrass from 74th Street to 85th Street, 6th Street from Highline Avenue to Veterans Parkway and expansion of the 41st Street & Sycamore Avenue intersection in 2022. In 2023, capacity improvements are planned for Cliff Avenue south of 85th Street in anticipation of a new Harrisburg Freshman Academy. The Major Street Reconstruction program will continue work on the signature Minnesota Avenue corridor from the Sioux Falls Regional Airport to Downtown Sioux Falls. In 2022, Minnesota Avenue from Russell Street to 2nd Street will be reconstructed.

In addition to investing in the City’s road system, the 2022-2026 Capital Program continues priority investments in the City’s basic utility infrastructure including the planned expansion of the Water Reclamation Facility and the network of pipes and lift stations supporting the wastewater collection system. This investment supports the
anticipated growth of the community and provides capacity for future commercial and housing development in Sioux Falls.

While this capital program continues to emphasize investments in basic infrastructure, it also recognizes that having a livable community is key to workforce attraction and development efforts. Key quality of life investments proposed in the capital program include expansion of the recreational trail system by extending the trail from Lien Park to Great Bear in east Sioux Falls as well as further development of the Cherry Creek Trail in the community’s western side.

This capital program also recognizes that significant investments in the City’s aquatics facilities will be needed over the next five years to replace several pools that are 40 to 50 years old including the need to replace the pools located at McKennan Park, Kuehn Park and Frank Olson Park, as well as refresh several other aging pools in the community. Funding has been included for design in 2023 and 2024 to launch these efforts. I am also recommending that the City move forward with a quality of life bond issued in 2023 to fund the construction of these aquatics facilities, as well as replace the clubhouse and cart barn at Elmwood Golf Course. Debt service for this “Quality of Life Bond III” is included in the capital program beginning in 2024.

Even with proposing the issuance of a quality of life bond in 2023, the amount of debt service incorporated in the 2022-2026 Capital Program is $8 million LESS than the previous capital program. This is achieved due to the prepayment of more than $25 million in bonds in 2020 that the Council proactively approved. Additionally, “Quality of Life Bond I” is scheduled to be paid off in 2025. The City of Sioux Falls maintains the lowest per capita debt of any of our peer communities, and the proposed capital program continues this balanced approach with debt service levels maintaining at or below 22% of the available Sales / Use Tax Fund. The issuance of a new quality of life bond in 2023 will continue the City’s commitment to taking care of what we have through a solid and balanced approach to investing in quality of life amenities for residents in our community.

Finally, the next five-year capital program continues to focus on expanded public safety needs in the community. With construction of the public safety training facility in northeast Sioux Falls underway, the 2022-2026 Capital Program commits $17.5M in funding for equipment needs for Sioux Falls Police and Fire Rescue over the next five years. Funding is set aside in 2026 for construction of Fire Station #13, as well as funding to acquire police’s southwest report-to-work station in 2025 and construction of a new southeast report-to-work station in 2026. Both of these investments will relieve growth pressures for the downtown law enforcement center.

I look forward to discussing the priorities of Sioux Falls contained in this proposal in the coming weeks and working together to continue making wise investments that not only address the needs of Sioux Falls today but also prepares us for the demands of the future.

Best regards,

Paul TenHaken
Mayor
The information below summarizes the 2022–2026 capital program by department.

**$345,341,500 UTILITIES (ENTERPRISE FUNDS)**
- $241.1 million, Water Reclamation
- $87.0 million, Water
- $9.5 million, Sanitary Landfill
- $7.8 million, Power & Distribution

**$42,262,242 INTERNAL SERVICE FUNDS**
- $30.3 million, Fleet Revolving
- $7.0 million, Revolving Technology
- $5.0 million, Centralized Facilities

**$58,250,000 CULTURE & RECREATION**
- $38.2 million, Parks and Recreation
- $9.7 million, Event Complex
- $5.6 million, Library
- $3.8 million, Washington Pavilion
- $0.9 million, Orpheum
- $0.1 million, SF Stadium

**$333,282,401 HIGHWAYS & STREETS**
- $284.1 million, Highways & Streets
- $49.2 million, Storm Drainage

**$25,389,000 PUBLIC SAFETY**
- $14.7 million, Fire
- $10.6 million, Police

**$6,043,500 TRANSIT**

**$2,205,035 OTHER**
- $0.8 million, Communications
- $0.7 million, Public Parking
- $0.6 million, Public Health
- $0.2 million, Planning & Development Services

$812,773,678 TOTAL 2022–2026 CAPITAL PROGRAM
The following is a brief explanation of the various sources that fund the City’s capital program.

$323,191,236 SALES/USE TAX—2ND PENNY
- Funding generated from the City’s second penny sales and use tax, assessments or cost recoveries directly related to projects funded with sales tax, and interest earned on monies held in trust.

Revenue assumptions as follows:
- 2021 = 10.0 percent growth
- 2022–2025 = 4.0 percent growth
- 2026 = 5.0 percent growth

$161,184,500 USER FEES
Charges for services within the enterprise (utility) funds.

$185,061,000 STATE LOANS
The use of $185.0 million in low interest state revolving fund (SRF) notes issued by the South Dakota Conservancy District as follows:
- $180.4 million—Water Reclamation
- $4.6 million—Storm Drainage

$42,262,242 INTERNAL SERVICE FEES
Charges for services within the internal service funds.
- $30.3 million—Fleet Revolving
- $7.0 million—Revolving Technology
- $5.0 million—Facilities Management

$44,578,000 STORM DRAINAGE FEES
Fees collected for capital construction and improvements to the storm drainage system.

$14,456,000 ENTERTAINMENT TAX
Funding generated from the City’s third penny entertainment tax levied by the City, which currently funds the Event Center, Arena, Orpheum, Convention Center, SF Stadium and Washington Pavilion.

$42,040,700 OTHER
$17.7 million, Platting Fees
Fees charged to developers in support of the arterial street and utility expansion program. Fees for both water and streets were based on an average number of acres platted over the last 9 years multiplied by the per acre cost by land use determined by the Nexus Study performed in 2016.

$6.0 million, Transit Funds
Monies from Federal and local sources.

$18.3 million, Other Financing
Donations from outside sources for specific projects.
- $17.9 million from the school district and a grant for Highways & Streets improvements.
- $0.3 million from Minnehaha County for library materials and bookmobile.
- $0.1 million from various donors for Park Improvements.

$812,773,678 TOTAL 2022–2026 CAPITAL PROGRAM
Projects subject to change due to available funding

Highways and Streets
- Major Street Reconstruction/Expansion
- Concrete Repair and Joint Resealing
- Neighborhood Reconstruction
  - Over 700 Blocks of Street Reconstruction and Rehabilitation
  - Intersection Improvements/Expansions: 41st & Sycamore, 6th & Sycamore
- Bridge Preservation on Benson Road over Big Sioux River, River Boulevard Bridge
- Bridge Reconstruction: 6th Street Over Big Sioux River Downtown
- 6th Street Expansion: Highline Ave to Veterans Parkway
- 85th Street Expansion: Sundowner Avenue to 469th Avenue
- Tallgrass Avenue Expansion from 74th Street to 85th Street
- Reconstruct Phillips Avenue from 8th to 9th Street with Street-Scaping
- Right of Way Acquisition and Restoration
- Various Intersection ADA Improvements
- Traffic Signals: 41st Street & Bahnson
- Railroad Improvements: Marion Road & Foundation Park

Asphalt
- Mill and Overlay

Power and Distribution
- Pole Replacement & Rehabilitation
- Circuit Improvements

Water Reclamation Projects
- Water Reclamation Facility Expansion & Improvements
- Pump Station 240 Capacity Improvements
- Misc. Pump Station & Building Improvement Projects
- ESS Basin 18C Sanitary Sewer Extension
- Basin 33 Sanitary Sewer Extension
- Basin 15 Sanitary Sewer Extension
- Basin 17 Sanitary Sewer Extension
- Southside Interceptor Replacement
- Gravity Thickener Mechanism Replacement

Sanitary Landfill
- Leachate Recirculation and Gas System Infrastructure
- Perimeter Control and Fencing
- Land Acquisition
- Scalehouse Building Upgrade
- Storm Water Management Improvements

Parks and Recreation Projects
- Bike Trail- Big Sioux River Trail Corridor (Lien Park to Great Bear)
- Bike Trail Reconstruction- (Trestle Bridge Study)
- Rotary Park Improvements, Tuthill Park Improvements, and Arboretum Master Plan
- Zoo Master Plan Update
- Land Acquisition
- Park Roads & Lots Improvements
- ADA Transition Plan Improvements
- Water Reclamation Facility Expansion & Improvements

Other City Facilities
- Facility Management: Centralized Facilities Improvements for Various City Buildings
- Fleet: Fuel Site Improvements: Underground Storage Tank
- Fleet: Maintenance Shop Improvements
- Transit: Transit Office Remodel

Entertainment Venues
- Convention Center Improvements
- Events Center Improvements
- Sioux Falls Stadium Improvements
- Washington Pavilion Improvements
- Orpheum Building Improvements

State Projects
- 85th Street and Interstate 29 Improvements
- 41st Street and Interstate 29 Improvements
- South Veterans Parkway Improvements – Design & Utility Phase
- Veterans Parkway Median Improvement

Storm Drainage Projects
- Drainage Improvements (various locations)
- Sump Pump Collection Systems (various locations)
- Flood Control (various locations)
- Big Sioux River Stabilization
- Covell Area Basin Improvements
- Indian Mound Retaining Wall Rehabilitation
- Land Acquisition for Drainage

Water Projects
- Transmission Main Rehab: 19th St - Phillips Ave to 7th Ave
- Transmission System Improvements: East Reservoir
- Transmission Water Main Replacement - Phase 1, Marion Road - Benson Road to Maple Street
- Water Main Replacements: Western Ave & 9th St to Madison St & Covell Ave
- Water Valve Rehabilitation: PRV at 2500 N. Cliff Avenue
- Land Acquisitions
TAKING CARE OF TODAY
FOR A BETTER TOMORROW