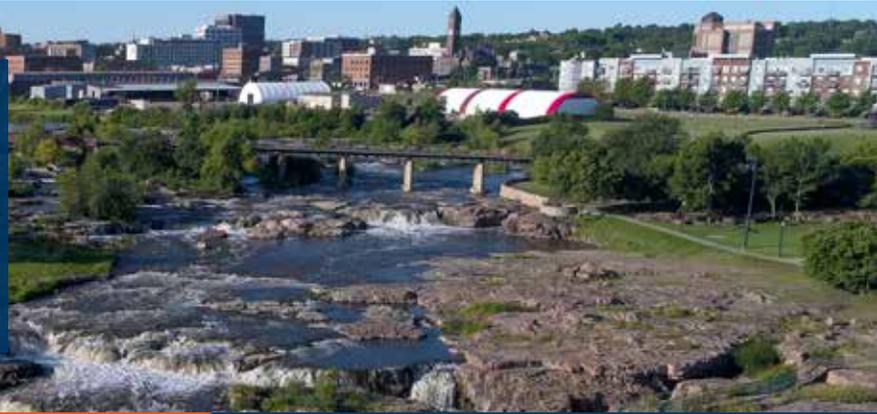


SIOUX FALLS FOR ALL



SIOUX FALLS FOR ALL is a strategic plan for key, one-time investments that prioritize Children, Families, and Neighborhoods; Infrastructure and Public Space; Jobs and Economic Opportunity; and Government Response & Resilience. This plan serves as a framework for allocating American Rescue Act Plan (ARPA) funds as well as other grants and available City fund balances

ONE SIOUX FALLS FRAMEWORK

The Sioux Falls for All strategic plan is guided by the tenets of the One Sioux Falls Framework: Engaging People, Safety and Health, Workforce, Accessible Housing, Foundational Growth and Innovation.



FUNDING PRIORITIES

- Funding for Supporting Children, Families, and Neighborhoods will direct strategic investments in youth and community violence intervention; youth center support and outreach; core neighborhood acquisition and accessible housing initiative; public safety home ownership program; and housing fund investment.
- Funding for Infrastructure and Public Space will enable investment in Big Sioux River low-head dam reconstruction; Washington Pavilion cornice replacement; water reclamation system expansion; multiple park expansion and improvement projects, including the Mary Jo Wegner Arboretum, skateboard park, River Greenway Phase III, Dakota Aquarium and Butterfly House, and Tomar tennis courts.
- Funding for Investing in Jobs and Economic Opportunity by promoting economic and workforce diversification initiatives.
- Funding for Enhancing Government Response and Resilience enables advanced outreach to under-served populations by promoting access to behavioral and basic health services; public safety training facility construction; investments in centralized facilities and equipment; and increase the City's sales/use tax reserves.

SUPPORTING CHILDREN, FAMILIES AND NEIGHBORHOODS | \$7,450,000

ENGAGING PEOPLE

YOUTH & COMMUNITY VIOLENCE INTERVENTION

American Rescue Plan Act (ARPA) recognizes that violence in a community likely increased as a result of the COVID-19 pandemic. Funds are designated for youth and community violence intervention including youth programming, as well as assistance to victims of crimes through evidenced-based trauma recovery and housing services. Funding to be focused on individuals living in Qualified Census Tracts (QCT) and disproportionately impacted populations.

YMCA YOUTH CENTER SUPPORT AND YOUTH OUTREACH

ARPA recognizes that youth located in QCT's and from disproportionately impacted populations were more likely to be negatively impacted as a result of the COVID-19 pandemic, including reduced educational attainment. ARPA additionally recognizes the impact of health and wellness in supporting resilience during a pandemic. Funding is provided to support these disproportionately impacted youth populations to support educational attainment, increase access to health and wellness programming, and promote violence intervention through social programming and activities.

MARY JO WEGNER ARBORETUM OPERATING SUPPORT AND YOUTH OUTREACH

ARPA recognizes that youth located in QCT's and from disproportionately impacted populations were more likely to be negatively impacted as a result of the COVID-19 pandemic, including reduced educational attainment and access to healthy outdoor activities. Funding is provided to support greater access to educational and outdoor activities at the Arboretum for youth from disproportionately impacted and under-served populations.

ACCESSIBLE HOUSING

CORE NEIGHBORHOOD ACQUISITION AND ACCESSIBLE HOUSING INITIATIVE

ARPA guidance provides for directing funding to building stronger neighborhoods and communities through the development of affordable housing in QCT's and for disproportionately impacted populations, as well as enhancing the opportunity for outdoor activities in QCT's and for disproportionately impacted populations. Funds are designated for strategic acquisition of land and redevelopment initiatives within QCT's and other areas of similar demographic profiles to support the expansion of affordable housing and outdoor recreation for those neighborhoods.

PUBLIC SAFETY HOME OWNERSHIP PROGRAM

To help create safer neighborhoods, funding is allocated to support a public safety home buyers initiative. This program, administered through the Housing Fund, will provide down payment assistance to qualified public safety personnel purchasing homes in identified QCT's and core redevelopment neighborhoods.

HOUSING FUND INVESTMENT

Recent economic expansion in Sioux Falls, along with increased costs of construction and development, continues to stress the capacity to provide affordable and accessible housing in the community. Funds are designated to support the Housing Fund to invest in broad-based, innovative strategies for accessible housing development in Sioux Falls.

INVESTING IN INFRASTRUCTURE AND PUBLIC SPACE | \$30,962,500

FOUNDATIONAL GROWTH

BIG SIOUX RIVER LOW HEAD DAM RECONSTRUCTION

Funds are designated for the reconstruction of the Big Sioux River Low Head Dam bisecting the Big Sioux River from River Greenway Phase III to the Falls Park Millrace. The low head dam holds back the river through downtown Sioux Falls and is critical infrastructure to support leveraging the Big Sioux River for economic development, tourism, and outdoor recreation. The current low head dam is deteriorated and is in jeopardy of failure. Reconstruction was slated to occur in 2021 and was delayed due to the pandemic. ARPA funding is allocated as a provision of governmental services to the extent of reduction in revenue. The project is also associated with a pandemic delayed project and a project focused on recovery and resilience of the City's hospitality and tourism sectors.

7TH STREET CUL-DE-SAC RECONSTRUCTION

Funds are designated for the reconstruction of the 7th Street cul-de-sac and adjacent streetscape located in downtown Sioux Falls. This street and pedestrian infrastructure is not only important to the economic development of the surrounding area downtown, but this also will serve as the primary gateway for tourists and residents that are going to see the Arc of Dreams. Since it was installed over the Big Sioux River in 2019, the Arc of Dreams has become a primary tourist destination for the community. ARPA funding is allocated as a provision of governmental services to the extent of reduction in revenue. The Project is also important to helping the hospitality and tourism sectors recover after being disproportionately impacted by the COVID-19 pandemic.

WASHINGTON PAVILION CORNICE REPLACEMENT

Funds are designated for the replacement of the cornice and necessary roof repairs for the Washington Pavilion, an arts and science museum and performing arts facility located in downtown Sioux Falls. Since opening, the Washington Pavilion has become a destination for residents and visitors to the community driving tourism and economic development downtown. The replacement of the cornice and roof repairs are necessary to ensure safety and preservation of the city-owned building for use by the general public, as well as ensuring continuity of the facility for educational, arts and preschool purposes. ARPA funding is allocated as a provision of governmental services to the extent of reduction in revenue. The project was delayed as a result of the pandemic and the resulting reduction in entertainment tax revenue for the City. Revenue for the Entertainment Tax is derived primarily from taxes on hospitality-related economic activity, the proceeds of which are dedicated to operations and maintenance of the City-owned entertainment venues.

WATER RECLAMATION SYSTEM EXPANSION

To support the long-term growth needs of the community, the City is embarking on a major expansion of the Water Reclamation Plant, as well as improvements to the associated wastewater collection system. Expansion of the Water Reclamation Plant, which is funded in part by SRF loans, is an ARPA eligible use. Additional funding is necessary to support cost escalations anticipated when bidding the Water Reclamation Plant expansion project in 2021/2022.

PARKS EXPANSION: MARY JO WEGNER ARBORETUM CAPITAL SUPPORT

Funding in the 2023 Capital Program (Community/Regional Parks Project No. 14082) is designated for purposes of assisting the Arboretum with development and installation of the Renovated East Sioux Falls History Plaza with rail cars and replica East Sioux Falls depot. The project will advance opportunities for healthy outdoor recreation as well as promote education and historical appreciation for the area formerly the site of East Sioux Falls. Design funds are already allocated in the 2022 Capital Program.

PARKS EXPANSION: SKATEBOARD PARK

Funding in the 2023 Capital Program (Community/Regional Parks Project No. 14082) is designated to leverage private donations to construct a skateboard park in Nelson Park, located in a QCT, and serving the surrounding neighborhoods. As a low cost barrier outdoor recreation activity, the skateboard park is easily accessible to youth from all income backgrounds and provides a sense of community that serves as a deterrent to youth violence.

PARKS EXPANSION: RIVER GREENWAY PHASE III

The expansion of River Greenway Phase III was initially slated to start construction in 2021 in coordination with redevelopment of the adjacent Sioux Steel site. Both projects were delayed due to the economic uncertainty resulting from the pandemic. The project was initially slated to be financed as part of the Community One (Public Safety Training Facility) Bond, but was not included in the bond (issued in 2020) due to the delay. The Sioux Steel Development, which includes office, housing, hotel, restaurants, and a convention center, is now slated to begin construction in 2021. Funding is proposed from the available balance in the Sales/Use Tax Fund carried forward from 2020, in addition to a \$2.5M grant requested (application pending) from the Economic Development Administration.

PARKS EXPANSION: DAKOTA AQUARIUM & BUTTERFLY HOUSE

Dakota Aquarium and Butterfly House, located in Sertoma Park, is undergoing a major expansion project expected to cost \$7.85M of which \$4.2M in private funding has been committed. The proposed project expands the facility's popular aquarium exhibits to create an interactive and immersive experience. In addition, the project also includes construction of dedicated education areas, as well as some expansion to the administrative portions of the facility. Since originally constructed, the Dakota Aquarium and Butterfly House has become a major destination for visitors as well as local residents.

PARKS EXPANSION: TOMAR TENNIS COURTS

The Sioux Falls Tennis Association is partnering with the City to expand the number of tennis courts at Tomar Park to 12 total courts. This will allow the community and park to accommodate more tournaments and events, while increasing the opportunity for residents in the community to participate in tennis. A \$512.5K contribution from the City will leverage over \$2.25M in private donations. The City would contribute by constructing the expanded parking lot, moving and reconstructing the volleyball court and basketball court, and purchasing needed fixtures/equipment for the tennis courts.

ENGAGING PEOPLE

INVESTING IN JOBS AND ECONOMIC OPPORTUNITY | \$4,000,000

WORKFORCE

WORKFORCE AND ECONOMIC DIVERSIFICATION

One factor of economic resiliency is having a balanced local economy including diversification of industry sectors and available employment opportunities at various skill levels. The City, working with its economic development partners and educational institutions, can play a role in helping to promote economic diversification. Up to \$4M in funding is tentatively set aside to support the development of initiatives specifically addressing workforce and economic diversification in the fields of bio-tech, cybersecurity, and/or health care.

ENHANCING GOVERNMENT RESPONSE AND RESILIENCE | \$11,285,071

SAFETY & HEALTH

COMMUNITY HEALTH WORKER INITIATIVE AND OUTREACH

Department of Health ARPA direct funding will be designated to advance outreach to under-served populations through the creation of Community Health Workers (CHW). The positions will be initially grant funded for a period of two years and will provide communication support in the form of linguistic and cultural translation, conduct home visits to assess barriers to health, and assist individuals in navigating the health system including coordinating transportation to medical appointments and making sure under-served populations have the resources they need to manage their health. Under this initiative, two certified Community Health Workers would be created, re-purposing one existing full-time position and converting one interim position to a full-time position.

BEHAVIORAL HEALTH AND DISASTER RESPONSE

ARPA recognizes that behavioral and mental health needs in a community likely increased as a result of the COVID-19 pandemic. ARPA also recognizes the need for disaster planning and response are critical components to the resilience of a community coming out of the pandemic and being prepared for similar events in the future. Funding is designated to improve access to the behavioral health, particularly for individuals living in QCT's or disproportionately impacted populations. Specifically, funding will be targeted to agencies that support 24/7 access to emergency behavioral and mental health care needs, coordinating care, referral and support for individuals experiencing behavioral health and substance abuse issues, as well as facilitating adequate disaster response and mitigation services.

PUBLIC SAFETY TRAINING FACILITY CONSTRUCTION

The City is presently moving forward with the construction of a new public safety training facility in northwest Sioux Falls. Additional funding is designated to address potential enhancements as well as hedge against cost increases due to increased construction costs and supply chain disruptions resulting from the pandemic. Public safety personnel were front-line in responding to the direct and indirect impacts of the COVID-19 pandemic. Adequate training for public safety personnel is vital to addressing future disruptions and impacts from the pandemic, in addition to working to reduce violence and address mental health issues in the community. A portion of the funding for this project is proposed from ARPA as a provision of governmental services to the extent of reduction in revenue.

FOUNDATIONAL GROWTH

INVESTMENT IN CITY CENTRALIZED FACILITIES

It is critical to reinvest into existing city facilities to maximize their use and efficiency. An additional \$2M is proposed to be invested into city facilities, including renovation of the Highways and Streets building and other high-priority projects. Funding for the project is proposed as a one-time draw down of general fund reserves.

REPLACEMENT OF LEC (LAW ENFORCEMENT CENTER) CHILLER

The LEC Chiller was slated to be replaced in 2022/2023. Due to continuing issues with this unit and potential for failure, the project needs to move to 2021. Also, long lead times due to supply chain issues are likely to further delay the project making it necessary to secure the funding and obligate the project in 2021.

INCREASE SALES/USE TAX RESERVE (RE-PURPOSE 2021 DEBT SERVICE SAVINGS)

The existing reserve for the Sales and Use Tax Fund is fairly small at just \$2.4M, yet this reserve proved crucial during the pandemic to absorb the risk of lower sales tax revenues and allowed for Capital projects to continue forward knowing there was a backstop to absorb sales tax revenue shortfalls. The reserve is proposed to be increased by \$2.47M to mitigate cash flow risk for the fund and to hedge against interest income reductions. The amount proposed to increase the reserve equals the amount of debt service saved in 2021 due to prepayment of bonds completed in 2020.

ARPA ADMINISTRATION

Administration of ARPA will require additional resources to administer the funds during its primary use period of 2021 through 2024. Administration expenses of approximately \$25K per year have been designated to cover these additional administrative expenses.